Silver Flag Exercise Site

Integrity - Service - Excellen ce

Deployment Phases of the CCO



MSgt Mike Ventura TSgt Marcus Webb Det 1, 823 RHS/CON

U.S. AIR FORCE



Overview

■ Predeployment	CC-302
■ Initial Deployment	CC-502-1
■ Build-up	CC-502-2
■ Sustainment	CC-502-3
■ Termination / Re-deployment	CC-502-4

Referenc

es

- AFFARS, Appendix
 CC
 - CC-301, 302, & 304
 - Part CC-5

- AFLMA CCO Handbook
 - Chapter 1, pages 16 -24
 - Chapter 2, pages 38 41



CCO Chain of Events

Chain of Events

- Prepare for deployment Predeployment
- Deploy Initial Deployment
- Meet with and brief the Deployed Commander (DCC) ASAP
- Set-up a deployed contracting office
 - Your Leadership is depending on you to do your job & conduct yourself in a manner that warrants your warrant!
- Procure required supplies (local economy) and services
- Accomplish the mission ... come back home ...
 repeat!tegrity Service Excellence



Force Composition

- Team sized per pop; small UTCs: 1-4 personnel, scalable
 - Normally headed by an 0-2/3 or 7-level enlisted member
 - Small equipment packages: usually hand-carried kit
- Full range of purchasing options: simplified to complex
 - Commodities, Services, Construction
 - Methods: SF44, BPA's, GPC, Purchase Orders, Contracts
- Must have FM: Funds certification, paying agent
- CONS/FM: Represented on ADVON first chalk
- Should report directly to on-scene CC or designated rep
 (if a new site)



Pre-Deployment Phase

- Review Site Surveys/AAR for:
 - Potential Sources and Potential Contract Problems
 - Local Customs, Laws, Taxes, Trans, and COMM
 - Status of Forces Agreements
 - Facilities, Equipment, and Support
- No Site Survey, Try:
 - Consult HCA, State Department, or On-line Resources
- Pre-deployment preparation, Appdx CC-302
 - Survey facilities, equipment, and other support needed for the deployed contracting office
 - Accessible for Contractors, Collocated with Comptroller
- Other Considerations
 - Power Requirements ... Water Drainage
 - Space (Conference Room)



Phase I The Initial Deployment

- First 30 45 days
 - High Tempo, Chaotic & Confusion
 - Keep your Commander informed of and in the loop of all contracting matters
 - Informal Paperwork
 - Cash and Carry Procurements (Centralized)
 - Establish good working relations with local officials
 - Immediately begin educating your customers



Initial Deployment Needs

- CC-502-1 Contingency contracting activities during initial deployment ...
 - Food, Water, and Shelter
 - Communication and Transportation
 - Laundry Services
 - Human Waste and Garbage Disposal
 - Ground Fuels
 - Heavy Equipment
 - Utilities
 - Quality-of-Life Requirements (Bed down)
 - Computer/ADP Equipment and Support



CCO Requirements Initial Deployment Phase

- CC 502-1(b) CCOs responsible for supporting the deployed unit will:
 - Establish Minimum Suitable Office
 - Obtain Low Security Profile Transportation
 - Suitable Communications
 - Contact the HCA Designee
 - Maps of Adjacent Towns or Settlements
 - Interpreter, if Necessary
 - With FM, establish a customer Purchase Request system
 - Appoint Decentralized Ordering Officers
 - Maintain Files/Registers for Contracts
 - Start your CCO Continuity Book ... it's due Friday at 1030!
 - Host Nation Support Agreements



Phase II The Build-Up Phase

- CCO support the bed down of newly arriving forces (Change in base mission could revert to this phase)
- Possible plus up contracting personnel
 - Formalize processes ... documentation and funding
 - Develop procedures for tracking and documentation
 - Maintain Continuity Book
 - Provide paper trail for replacements and auditors
 - Purchasing Methods
 - Use SF 44, cash, GPC and SAP, (streamline)
 - Consider decentralizing
 - Effective and Efficient Contracting



CCO Requirements Build-Up Phase

- Build-up Needs
 - Additional Lodging
 - Additional Supplies for Arriving Troops
 - Construction Projects
 - Quality of Life Issues
- CC-502-2 Contingency contracting activities during the Build-up phase
 - Formats for requisitions AF Form 9
 - Approval Authority
 - Finance and LRS coordination
 - Armed escort arrangements (cash movements of \$10K+)
 - Non-appropriated fund (NAF) contracting



Phase III The Sustainment Phase

CC-502-3 Contingency contracting during sustainment.

- Requirements Consolidated
- Longer Term Contract
- Agreements with Other Services
- Alternate Sources
- Document all contracting actions



CCO Requirements Sustainment Phase

- Completion of build-up through duration of contingency
 - Focus on the business advisor role, file documentation, cost reduction and other efficiencies
 - Consolidated requirements
 - Longer term contracts arrangements
 - Emphasis on performance based SOW
 - Formal Paperwork and Files
 - Mostly Decentralized Contracting
 - Provide Customer Training
 - Business Advisor Role
 - Focus on Saving Money
 - Morale and Recreational Buys

CC-502-4 Contingency contracting, termination/redeployment

- Chaotic and Labor Intensive
- Upon notification of termination or redeployment the CCO will;
 - Closeout contracts
 - Possibility of new contracts
 - Contract action reporting and documentation
- Work with LRS to redistribute excess supplies, equip.
- CCO and Finance personnel are the last to leave

CCO Requirements U.S. AIR FORCE Termination/Redeployment

- CC-502-4 Contingency contracting activity during termination/redeployment.
- Closeout contracts:
 - Return of Rental Items
 - Termination for Convenience Actions
 - Settlement Negotiations
 - Receiving Reports and Invoices Processed
 - Final Payments Processed
 - Settle Contractor Claims
 - Disposition of Purchased Assets / Contract Files
- Report actions to Contracting Activity



Deployment Phases



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After Action Report

- After Action Reports must be submitted to parent MAJCOM Superintendent within 30 days ... it's due Friday, 1030 hours!
- Superintendent will in turn forward the report to HCA/Designee
- Shall specifically address items listed in CC-502-4(a)(3)
- After Actions Reports should:
 - Formal update of site survey;
 - Problems encountered;
 - Local transportation, billeting, and communications resources availability;
 - Evaluation of any HNA and SOFA;
 - Any specific problems; and
 - Special personnel requirements



CCO Phase Requirements Summary

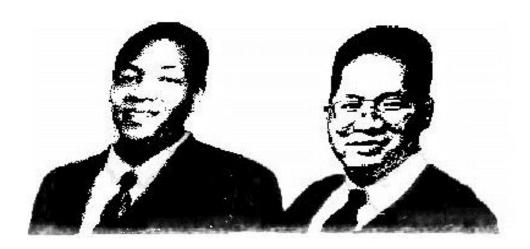
- Initial phase: Responsiveness, streamlined procedures
 - Cash and carry (SF44), basic life support
 - Vendor base, host nation cooperation may be unknown
- Build-up: Arrival / Beddown of main body forces
 - Purchase request procedures established
 - Consolidation of requirements; Blanket Purchase Agreements
- Sustainment: Longer term contract actions initiated
 - IDIQ, consolidation of earlier BPAs
 - Cultivation of vendor base
- <u>Termination/Redeployment: Mission Change/Completion</u>
 - New requirements: packing and crating, line haul
 - Proper contract close-out vital
 - Contracting Officer typically <u>last out</u>



In Memory

Air Force Contingency Contracting

In Memory of contracting's finest who made the ultimate sacrifice



SSgt Ron L. King 25 June 1996 Dhahran , Saudi Arabia MSgt Ramon Canda 13 August 1993 Bangkok, Thailand

The Ultimate Sacrifice ... Never

Forget Integrity - Service - Excellence